



#### Non Emergency Medical Transportation Customer Service Report Data through November 30, 2020





- The Department of Health Care Policy & Finance (HCPF) operates the Colorado Medicaid Program, known as Health First Colorado with the following goals:
  - Improve Health Care Access & Outcomes
  - Demonstrate sound stewardship of financial resources
  - Reduce barriers to care with transportation and telemedicine
- The Colorado Department of Transportation (CDOT) mission is to provide the best multi-modal transportation system for Colorado that most effectively moves people, goods, and information.
  - Provide the highest level of customer satisfaction and experience.
  - Improve multi-modal transportation options





- Build partnerships among health, transportation and other service providers.
- Improve the coordination of transportation services and non-emergency medical transportation services.



# Measuring the Customer Experience



- Customer phone call experience (how easy was it to book a trip?)
- Customer trip experience (how was the ride?)
- Data are for most of the state of Colorado
  - June 2020 = Denver urbanized area only
  - July 2020 = Rural counties start being integrated to the system
  - August 2020 = All rural counties are integrated to the system
  - Not counted = GVMPO, NFRMPO, PPACG, and PACOG regions



### Trip Reservation or Phone Call Experience

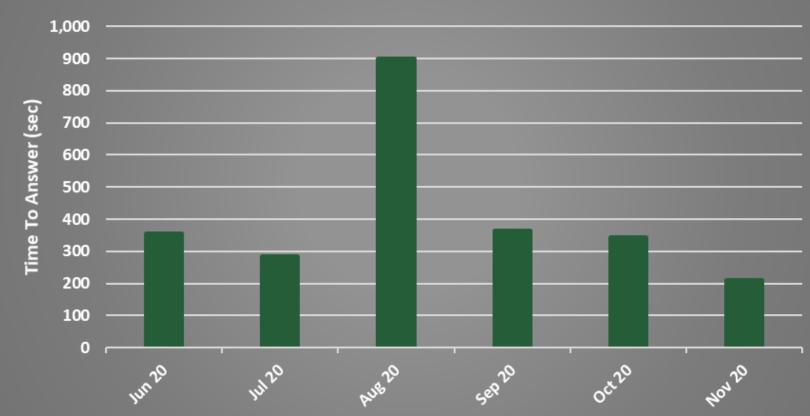


- Customer hold time (wait time to talk with a person)
- Calls that go through (inverse is failed / dropped calls)
- Customer response time on the phone (aka "handling time")

# **Customer Hold Time**

 $60 \sec = 1 \text{ minute}$   $120 \sec = 2 \text{ minutes}$   $180 \sec = 3 \text{ minutes}$   $240 \sec = 4 \text{ minutes}$   $300 \sec = 5 \text{ minutes}$   $360 \sec = 6 \text{ minutes}$   $420 \sec = 7 \text{ minutes}$   $480 \sec = 8 \text{ minutes}$   $540 \sec = 9 \text{ minutes}$   $600 \sec = 10 \text{ minutes}$  $900 \sec = 15 \text{ minutes}$ 

Average Speed of Answer (Sec)





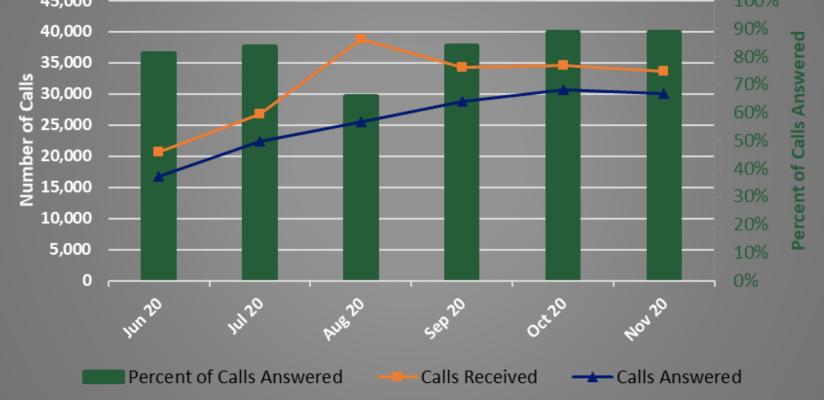




# Calls that Went Through



# Ratio of Calls Answered to Calls Received





# **Customer Response Time**



**Average Handle Time (sec)** 450 (2 ge 250 Customer 200 220 250 with 200 Time 150 Average 20 20 0 г 00220 .20 r .r

60 sec = 1 minute 120 sec = 2 minutes 180 sec = 3 minutes 240 sec = 4 minutes 300 sec = 5 minutes 360 sec = 6 minutes 420 sec = 7 minutes 480 sec = 8 minutes





- Customer hold time (wait time to talk with a person)
  - Peaked in August with all the rural areas being fully integrated
  - November below the pre-rural levels, so urban hold times have improved too
- Calls that go through (inverse is failed / dropped calls)
  - Had the lowest successful call rate (70%) in August
  - November had 89% successful call rate, even higher than before adding rural areas
- Customer response time on the phone (aka "handling time")
  - Highest in August with it taking about 6.4 minutes per customer (average) to book a ride
  - November at 5.2 minutes which is still higher than pre-rural levels of 4.8 minutes.



# **Trip Riding Experience**

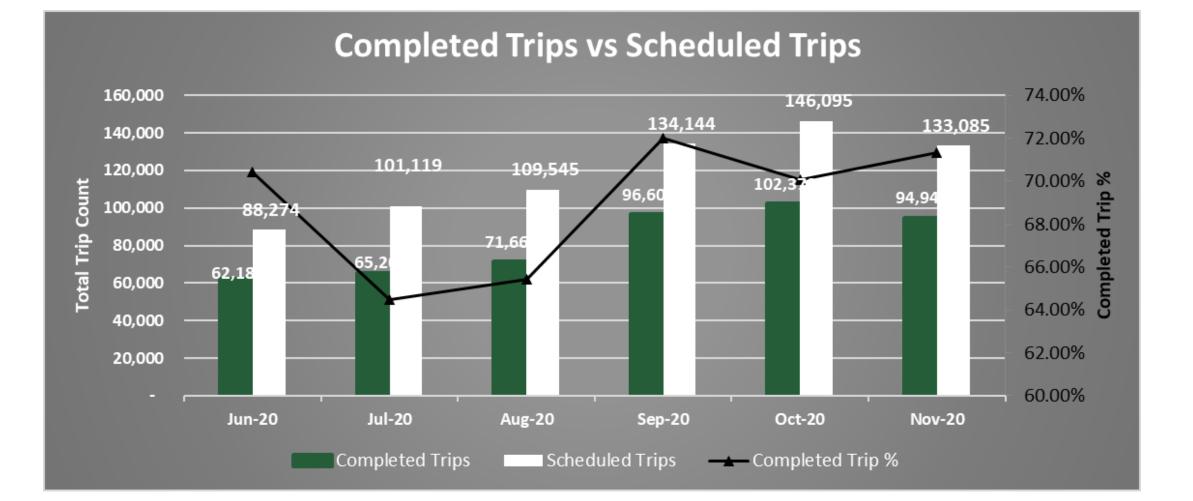


- Completed trip rate as one indicator of satisfaction
- Complaint rate per number of trips completed
- Complaint rate per number of members
- On-Time Trip Rate



# **Completed Trips**







# **Complaint Statistics**

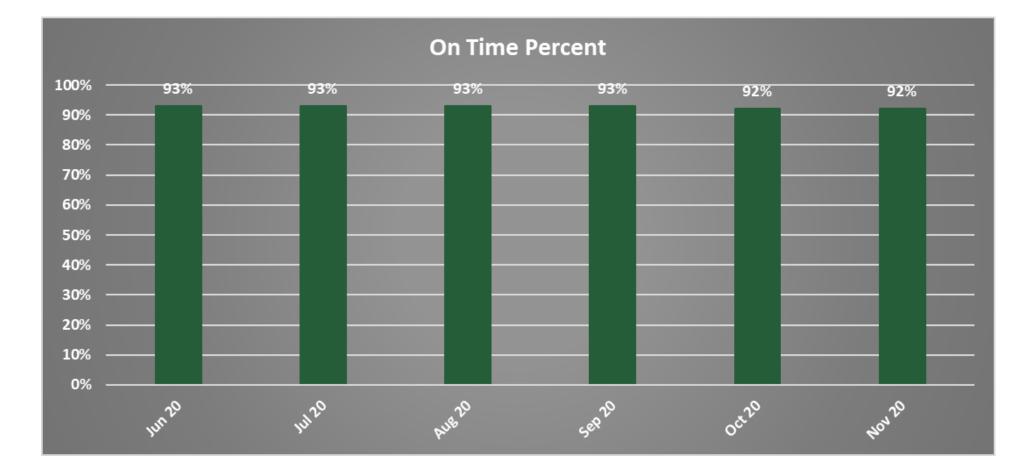


Measure	June 2020	July 2020	August 2020	September 2020	October 2020	November 2020
Complaint Rate (%) per Trips Delivered	<b>0.07%</b> (7/100ths of 1%)	0.16%	0.18%	<b>0.10%</b> (1/10th of 1%)	0.10%	0.08%
Complaints per 1,000 Trips	7	16	18	10	10	8
Complaint Rate (%) per Number of Members	<b>0.9%</b> (less than 1%)	1.8%	1.5%	1.1%	1.1%	0.8%
Complaints per 1,000 Members	9	18	15	11	11	8



**On-Time Trips** 







# **Ride Experience Summary**



#### • Completed Trip Rate

- Lowest in July when rural areas began to be integrated (65%).
- November data are at 71%, above where they were before rural trips were added

#### • Complaint Rate

- Both in terms of complaints per 1,000 trips, and per 1,000 members, the complaint rates are at or below those levels before rural trips were added to the Intelliride system.
- On Time Trips
  - Trips continue at on-time rates, unchanged before vs. after adding rural trips



# Other Considerations Not Captured in Current Data



- If a client is not NEMT eligible, "One Call One Click" centers are able to recommend alternatives. Intelliride is not able to recommend alternatives.
- NEMT generally cannot serve these trip types: non-emergency trips needed on the same day (<12 hour booking), Pharmacy, Legal, Employment, veterinary, or shopping trips
- An unintended consequence from grant-matching dynamics is that it is possible the NEMT transition will put a few general-service transit agencies out of business, leaving only medical-serving transportation in some communities.







Ryan Dwyer Transportation Policy Specialist Health Programs Office COLORADO Department of Health Care Policy & Financing P 303.866.6163 | F 303.866.4411 | State Relay: 711 1570 Grant Street, Denver, CO 80203 ryan.dwyer@state.co.us | Colorado.gov/hcpf